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30 October, 2012

Leila Williams  
Director of Transformation

e-mail

Dear Leila

**Re: UHSM response to 'A new health deal for Trafford – a consultation on plans to redesign hospital services in Trafford'**

Thank you for the opportunity to respond to the consultation on proposed changes to services across hospitals in Trafford. UHSM has spent some time discussing the proposed changes with our clinicians, colleagues and Governors and the Board spent some time during their meeting in September discussing an initial response to the proposals.

Firstly, the Board of UHSM fully recognise and support the case for change in respect of all hospital services in Trafford. We understand and recognise the unsustainability of the clinical and financial configuration of services in Trafford and have been involved with you and your teams in the development of the proposals on which you are presently consulting. These proposals – for Trafford – do represent a deliverable solution which meets the key parameters of the case for change in providing a clinically sustainable and improved financial model for acute healthcare in Trafford.

The key concern for UHSM has always been in relation to the impact of the proposed changes on acute infrastructure in South Manchester, in relation to increases in emergency flows. Our teams have spent some time working together to understand the impact of changes in emergency flows from the proposed changes in Trafford. UHSM recognises and welcomes the impact of the proposed improvements to infrastructure of community care in Trafford which have been modelled to see a deflection in the number of patients needing to attend or to be readmitted to an acute hospital for treatment. In the first instance and under the implementation of the 2a or 2b plans, UHSM believes that if this deflection strategy is achieved in full (and includes eliminating any further growth), UHSM will be able to manage this activity through existing infrastructure.

However if the deflection activity is not delivered in full under models 2a or 2b and in any case in a move towards model 3, UHSM will need investment in its emergency care infrastructure to meet the additional demand expected from the proposed changes. These are points which we have made to you during the pre-consultation period and which we know you are currently working on with Commissioners.

- 1) Space is currently a limiting factor at peak times of demand. To cater for TGH patient flow an expansion of the A&E Department/additional assessment beds are required.
- 2) UHSM has no ability to borrow to fund this development. We would expect the additional non elective flow from TGH will be paid for at full tariff.
- 3) The need for the demand management impetus in primary care to commence immediately.

Yours sincerely

*Karen James*

Karen James  
Acting Chief Executive



INVESTOR IN PEOPLE



Chairman - Felicity Goodey, CBE, DL  
Chief Executive - Julian Hartley, BA, MBA



**UHSM**  
Your Hospital

## University Hospital of South Manchester NHS Foundation Trust

## Partnership Working – the UHSM response to ‘A new health deal for Trafford – a consultation on plans to redesign hospital services in Trafford’

Question	Response	Free text
Do you support the long term vision for an integrated care system in Trafford?	Fully support this vision	UHSM has been involved in the development of the Integrated Care Strategy since 2009 and is fully supportive of the aspirations to deliver as much care as safely possible within the non acute setting. This is an aspiration we have been implementing in South Manchester.
Do you accept that Trafford hospitals need to change in order to make sure services are high quality, efficient and affordable?	Fully accept this view	No comment
Do you support the proposals for an elective orthopaedic centre on the TGH site?	Fully support this vision	UHSM wish to see continued availability of Choice at the point of GP referral for all patients needing orthopaedic procedures, including the choice for patients to have their surgery on the Wythenshawe site.
Do you support the proposals for outpatient services to remain on the TGH site (including expansion in some areas)?	Fully support this vision	UHSM wish to see continued availability of Choice at the point of GP referral for all patients needing any outpatient referral, including the choice for patients to have their outpatient consultation on the Wythenshawe site.
Do you support the proposals for daycase surgery to remain on the TGH site (including expansion in some areas)?	Fully support this vision	UHSM wish to see continued availability of Choice at the point of GP referral for all patients needing daycase procedures, including the choice for patients to have their daycase surgery on the Wythenshawe site.
Do you support the proposals for intensive care and emergency surgery?	Fully support this proposal	No comment
Do you support the proposals for A&E?	Support with reservations.	See attached letter with specific comments.